



## Robin K. White

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### Summary

A Senior Fellow at Meridian Institute with strong credentials in strategic planning, visioning, and collaborative problem solving and facilitation related to national security, nonproliferation, and homeland security. Expertise in assembling and managing project teams to address: national security and nonproliferation program management; strategic and operational visioning & planning; strategy development; relationship management; risk assessment; strategic partnerships; technology development and deployment, persuasive communications. Holds a Ph.D. from the University of Tennessee in English/Technical Writing. Holds a DOE Q clearance.

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### Meridian Experience

#### **Meridian Institute,** Denver, Colorado 2007 – Present

Meridian Institute designs and facilitates collaborative processes that help diverse parties identify critical issues, build relationships and trust, construct innovative solutions, and implement durable decisions. The collaborative processes address challenges at the local, state, national, and international levels, and involve leaders from government agencies, industry, nongovernmental organizations, and international institutions. Meridian also assists organizations in conducting strategy development and planning.

#### **Senior Fellow**

Responsible for working with clients and team members to coordinate and assist in collaborative problem solving and strategic assessment and planning, including: convening and organizing meetings and activities as required to achieve project goals; advising on direction, strategy, and process design; drafting materials for meetings or other uses as needed; and providing coordinated facilitation, logistical, and research support for meetings and activities. Specialty is co-ordination of large-project facilitation teams. Major clients and projects: Oak Ridge National Laboratory Southeast Research Initiative, Oak Ridge National Laboratory Community and Regional Research Initiative, DHS Infrastructure Protection Sector Coordinating Councils, DHS National Response Plan Rewrite, DHS Hurricane Katrina After-Action Reports. Community & Regional Resilience Initiative (CARRI): Member of a multi-faceted team of mediators, Oak Ridge National Laboratory staff, and university-based researchers supporting a regional research project aimed at developing and sharing critical paths that any community or region may take to strengthen its ability to prepare for, respond to, and rapidly recover from significant man-made or natural disasters. Develop meeting agendas and materials, facilitate work groups, write meeting summaries, and provide coordination between three teams working in Charleston, SC; Gulfport, MS; and Memphis, TN, respectively.

## Previous Experience

### **STRATELLIGENCE,**

Lenoir City, Tennessee 2006–2007

#### *Founder and Chief Executive Officer*

Incorporated consulting business to perform national security advice and consultation, strategic visioning and planning, and facilitation and mediation for national security industry. Assisted Meridian Institute in facilitating high level White House, DHS, CI/KR company dialogues.

### **TECHCONNECT,**

Oak Ridge, Tennessee 2005–2006

#### *Chief Executive Officer*

Led start-up venture to spin-off knowledge management software from major National Laboratory to provide “technology intelligence” to major national security companies. Identified and recruited staff, established network of subject matter experts from the public and private sectors. Prepared business plans and offerings documentation to obtain investment financing. Managed cost and technical performance.

### **Oak Ridge National Laboratory,**

Oak Ridge, Tennessee 2003-2005

#### *Director, Center for Homeland Security and Counter proliferation, UT Battelle, LLC*

Led the UT and ORNL in collaborative agreement to establish Center for Homeland Security Center created to establish partnerships between government, academic, and private sector organizations in scientific and technology solutions to complex homeland security challenges. Responsible for overall management, public outreach, program development and customer management at the Secretarial, Assistant Secretarial, Administrator levels of federal government as well as senior state and local agencies and governments. Facilitated a collaborative research agreement between the Presidents of the state’s largest research institutions. Oversaw technical and cost performance of multi-party research and technical projects.

### **Y-12 National Security Complex,**

Oak Ridge, Tennessee 2001-2003

#### *Director, Oak Ridge Center for International Threat Reduction (ORCITR) BWXT Y-12*

Program management of nuclear nonproliferation and threat reduction activities supporting NNSA mission to ensure successful control and accountability of fissile material nuclear assets in the Former Soviet Union and around the world. Led teams of project managers in collaborative development of Strategic Business Plan, operational framework, and scope & labor allocations. Relationship management at Secretary and Administrator level.

### **Lockheed Martin Energy Systems/BWXT Y-12 LLC,**

Oak Ridge, Tennessee 1998-2001

#### *Deputy Vice President, Advanced Technologies (AT)*

Developed long-term strategies for programmatic growth compiling and analyzing input from component divisions. Worked with program and technical staff to plan and execute business development strategies for new program areas: consequence management, national environmental security, guaranteed remediation, and national security logistics.

### **Advanced Infrastructure Management Technologies (AIMTech),**

Oak Ridge, Tennessee 1996-1998

#### *Director*

Responsible for all aspects of \$50M+ organization which provided environment and infrastructure technologies and services for over 400 sensitive national security installations. Right-sized, restructured and revitalized declining organization. Developed and implemented strategic vision and plan for organizational growth and stability.

**Environmental Restoration Program,**

Oak Ridge, Tennessee 1992-1996

*Manager, Technical Integration, Lockheed Martin Energy Systems (MMES)*

Directed scientific and technical activities supporting the \$500m/year environmental clean-up and restoration of 5 major Department of Energy sites (DOE-ORO). Developed and managed annual \$38M budget (staff of ~200), obtained funding authorization, set schedules and milestones, and obtained DOE-HQs/DOE-OR and regulatory concurrence.

**Oak Ridge National Laboratory,**

Oak Ridge, Tennessee 1989-1992

*Group Leader, Risk Analysis Section, Lockheed Martin Energy Systems (MMES)*

Managed Environmental Restoration Risk Assessment Program (~\$10M/year) at 5 DOE facilities. Developed customer base, obtained funding, and performed risk assessments for Department of Energy, Defense, and other government clients. Worked with project managers to identify and provide risk assessment/risk management needs. Organized and facilitated Risk Assessment Council to integrate risk assessment resources and capabilities across 5 facilities.

**Technology Research Systems, INC**

Lenoir City, Tennessee 1986-1989

*Founder and President*

Started private company to provide technical research, writing, and communication services. Performed basic research into interspecies scaling and pharmacokinetics of risk assessment.

**University of Tennessee**

Knoxville, Tennessee 1979-1986

*Teaching Assistant and Instructor*

While pursuing M.A. and Ph.D., taught various undergraduate courses, including basic task management techniques, analytical skills, feasibility study preparation, and professional communication skills. Supervised training of first-year graduate teaching assistants.

**Education****University of North Tennessee,**

Knoxville, Tennessee

**PH.D.**, English/Technical Writing

1985

**Lee University,**

Cleveland, Tennessee

**M.A.**, English

1981

**B.A.**, English